

A Young OR Guide to ...



## Everything you always wanted to know about Agent-Based Modelling and Simulation

#### **Peer-Olaf Siebers**

Intelligent Modelling and Analysis (IMA) Research Group School of Computer Science The University of Nottingham

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#### Content

- Simulation Paradigms
- ABMS in General Terms
- ABMS from an OR Perspective
- Case Study I: Queuing System
- Case Study II: Non-Queuing System
- Conclusions





## **Simulation Paradigms**

- System Dynamics Simulation (continuous, deterministic)
  - Aggregate view; differential equations
- Discrete Event Simulation (discrete, stochastic)
  - Process oriented (top down); one thread of control; passive objects
- Agent Based Simulation (discrete, stochastic)
  - Individual centric (bottom up); each agent has its own thread of control; active objects
- Multi-Method Simulation (linked or integrated)





- In Agent-Based Modelling (ABM), a system is modelled as a collection of autonomous decision-making entities called agents
- ABM is a mindset more than a technology; the ABM mindset consists of describing a system from the perspective of its constituent units [Bonabeau, 2002]
- ABM is well suited to modelling systems with heterogeneous, autonomous and proactive entities, such as human-centred systems





- Borrowing from Artificial Intelligence: From simple to complex
  - Simple reflex agent





#### Russell and Norvig (2003)





- Borrowing from Artificial Intelligence: From simple to complex
  - Learning agent





#### Russell and Norvig (2003)





- Two main multi-agent system paradigms
  - Multi-agent decision systems
    - Usually embedded agents or a simulation of embedded agents
    - Focus is on decision making
  - Multi-agent simulation systems
    - The multi-agent system is used as a model to simulate some real-world domain and recreate some real world phenomena





• Examples of multi-agent simulation systems

| Field                | Application Examples  |
|----------------------|---|
| Social Science       | Insect societies, group dynamics in fights, growth and decline of ancient     |
|                      | societies, group learning, spread of epidemics, civil disobedience            |
| Feenemiee            | Stock market, self organising markets, trade networks, consumer               |
| Economics            | behaviour, deregulated electric power markets                                 |
| Ecology              | Population dynamics of salmon and trout, land use dynamics, flocking          |
|                      | behaviour in fish and birds, rain forest growth, pollution                    |
| Delitical Calenaaa   | Water rights in developing countries, party competition, origins and patterns |
| Fullical Sciences    | of political violence, power sharing in multicultural states                  |
| Systems Biology      | Virtual plant growth, immune system modelling, cancer cells, infectious       |
| Systems blology      | diseases  |
| Operational Research | ???   |

- Domains employing ABM [http://www.swarm.org]
  - Economics; Political Science; Culture/Anthropology/Archeology;
     Agent-Based Models in Social Science; Ecology; Biology and Medicine;
     Physics; Geography; Computer Science; Business/Industry; Military





- Classification: Empirical embeddedness [Boero and Squazzoni, 2005]
  - Case-based (specific circumscribed empirical phenomena)
    - Example: Evolutionary studies of prehistoric societies
  - Typification (specific classes of empirical phenomena)
    - Example: Simulating issues related to land use management
  - Theoretical abstractions (pure theoretical models)
    - Example: Flocks of boids; Schelling's segregation model





- What do we mean by "agent"?
  - Agents are objects with attitude!
- Properties:
  - Discrete entities
    - With their own goals and behaviours
    - With their own thread of control
  - Autonomous
    - Capable to adapt
    - Capable to modify their behaviour
  - Proactive
    - Actions depending on motivations generated from their internal state







- The agents can represent individuals, households, organisations, companies, nations, ...
- Typical ABMs are essentially decentralised; there is no place where global system behaviour (dynamics) would be defined.
- Instead, the individual agents interact with each other and their environment to produce complex collective behaviour patterns.





• The Sims: Interactive Organisational Agent-Based Simulation







- Benefits of ABM
  - ABM provides a natural description of a system
  - ABM captures emergent phenomena



- Emergence
  - Emergent phenomena result from the interactions of individual entities. The whole is more than the sum of its parts because of the interactions between the parts.
  - An emergent phenomenon can have properties that are decoupled from the properties of the part.





- Agent-Based Simulation (ABS)
  - Often Object Oriented Discrete Event Simulation (DES) is used for implementing ABMs
  - Some good literature on the topic: "Object Oriented Simulation: A Modeling and Programming Perspective" [Garrido 2009]





- Resources
  - Simulation for the Social Scientist [Gilbert and Troitzsch 2005]
  - Journal of Artificial Societies and Social Simulation [http://jasss.soc.surrey.ac.uk/]
  - Winter Simulation Conference ABM Tutorials [Macal and North 2010]
  - Introduction to Multi-Agent Simulation [Siebers and Aickelin 2008]





- Software (see also http://en.wikipedia.org/wiki/Comparison\_of\_agent-based\_modeling\_software)
  - NetLogo [http://ccl.northwestern.edu/netlogo/]
  - Repast [http://repast.sourceforge.net/]
  - AnyLogic [http://www.xjtek.com/]
  - Simio [http://www.simio.com/index.html]
  - Simul8 [http://www.simul8.com/]





## ABMS from an OR Perspective

• Comparing attributes of traditional DES with ABS [Siebers et al. 2010]

| DES models                                      | ABS models   |  |  |  |
|---|--|--|--|--|
| Process oriented; focus is on modelling the     | Individual based; focus is on modelling the        |  |  |  |
| system in detail, not the entities              | entities and interactions between them             |  |  |  |
| Top down modelling approach                     | Bottom up modelling approach                       |  |  |  |
| One thread of control (centralised)             | Each agent has its own thread of control           |  |  |  |
|   | (decentralised)                                    |  |  |  |
| Passive entities, i.e. something is done to the | Active entities, i.e. the entities themselves can  |  |  |  |
| entities while they move trough the system;     | take on the initiative to do something;            |  |  |  |
| intelligence (e.g. decision making) is modelled | intelligence is represented within each individual |  |  |  |
| as part in the system                           | entity   |  |  |  |
| Queues are a key element                        | No concept of queues                               |  |  |  |
| Flow of entities through a system; macro        | No concept of flows; macro behaviour is not        |  |  |  |
| behaviour is modelled                           | modelled, it emerges from the micro decisions      |  |  |  |
|   | of the individual agents                           |  |  |  |
| Input distributions are often based on          | Input distributions are often based on theories or |  |  |  |
| collect/measured (objective) data               | subjective data                                    |  |  |  |





## ABMS from an OR Perspective

- Getting Practical: Simulating Service Systems
  - Using a combined DES/ABS approach
- Mapping real world processes
  - Often we have a system where customers have to queue for services (requires process oriented modelling)
  - Often we have a heterogeneous population of autonomous individuals (requires individual based modelling)





Communication layer

Agent layer



Let entities interact + communicate

Direct interactions Network activities



Replace passive entities by active ones

Active entities Behavioural state charts

**DES** layer





Passive entities Queues Processes Resources



## Case Study I

(For more details see Siebers and Aickelin 2011)

A queuing system





#### Context

- Case study sector
  - Retail (department store operations)
- Developing some tools for understanding the impact of management practices on company performance
  - Operational management practices are well researched
  - People management practices are often neglected
- Problem encountered:
  - When using real staffing rota we could not produce the transaction values of the real system; we had to use some optimised data instead
  - Can we solve this problem by adding proactive behaviour?
  - How can we add proactive behaviour?





#### Context

- Modelling proactive service behaviour in OR type models
  - The OR literature does not provide any guidance
  - Management literature defines proactive customer service as self started, long term oriented, and persistent service behaviour that goes beyond explicitly prescribed requirements
  - Artificial intelligence literature states that proactive behaviour can be modelled in terms of goals that the agents pursue
  - Business rules: Short waiting times are key to high service quality
- A staff agent goal is to provide best service by proactively balancing the different queues that appear in the department store.





- Our modelling process
  - Identify active entities (agents)
  - Define their states and behaviour
  - Put them in an environment
  - Establish connections
  - Test the model
  - Validate model at micro and macro level





- Two case studies at two different locations
  - Two departments (A&TV and WW) at two department stores
- Knowledge gathering
  - Informal participant observations
  - Staff interviews
  - Informational sources internal to the case study organisation





Conceptual model

































- Software: AnyLogic v5.5
  - Multi-method simulation software (SD, DES, ABS, DS)
  - State charts + Java code
- The model is available from the OpenABM.org website [http://www.openabm.org/model/2441/]





- Knowledge representation
  - Frequency distributions for determining state change delays

| Situation                           | Min. | Mode | Max. |
|-------------------------------------|------|------|------|
| Leave browse state after            | 1    | 7    | 15   |
| Leave help state after              | 3    | 15   | 30   |
| Leave pay queue (no patience) after | 5    | 12   | 20   |

Probability distributions to represent decisions made

| Event                                       | Probability of event |
|---|----------------------|
| Someone makes a purchase after browsing     | 0.37                 |
| Someone requires help                       | 0.38                 |
| Someone makes a purchase after getting help | 0.56                 |





• Implementation of customer types

| Customer type         | Likelihood to |          |              |                |  |  |  |  |  |
|-----------------------|---------------|----------|--------------|----------------|--|--|--|--|--|
| oustomer type         | buy           | wait     | ask for help | ask for refund |  |  |  |  |  |
| Shopping enthusiast   | high          | moderate | moderate     | low            |  |  |  |  |  |
| Solution demander     | high          | low      | low          | low            |  |  |  |  |  |
| Service seeker        | moderate      | high     | high         | low            |  |  |  |  |  |
| Disinterested shopper | low           | low      | low          | high           |  |  |  |  |  |
| Internet shopper      | low           | high     | high         | low            |  |  |  |  |  |

```
for (each threshold to be corrected) do {
    if (OT < 0.5) limit = OT/2 else limit = (1-OT)/2
    if (likelihood = 0) CT = OT - limit
    if (likelihood = 1) CT = OT
    if (likelihood = 2) CT = OT + limit
}
where: OT = original threshold
    CT = corrected threshold
    likelihood: 0 = low, 1 = moderate, 2 = high</pre>
```





- Implementation of staff proactiveness
  - Non-cashier staff opening and closing tills proactively depending on demand and staff availability
  - Expert staff helping out as normal staff
- Other noteworthy features of the model
  - Realistic footfall and opening hours
  - Staff pool (static)
  - Customer pool (dynamic)
  - Customer evolution through internal stimulation (triggered by memory of ones own previous shopping experience)
  - Customer evolution through external stimulation (word of mouth)





- Performance measures
  - Service performance measures
    - Service experience
  - Utilisation performance measures
    - Staff utilisation; staff busy times in different roles
  - Level of proactivity
    - Frequency and duration of role swaps
  - Monetary performance measures (productivity and profitability)
    - Overall staff cost per day; sales turnover; sales per employee ...





+2

Seek Help

В

-4

Vait for Help

Get Help



\*1 = number of people queueing for this service

\*3 = considering accumulated history [number]

\*6 = experience per visit [satisfaction growth]

\*4 = considering accumulated history [satisfaction growth]

\*2 = % of those leaving the queue

\*5 = experience per visit [number]

#### Department: Audio & TV (A&TV) Sunday: Shop open for 8 hours

red: cashier green: normal staff member blue: expert staff member magenta: section manager yellow: department manager cyan: advisor lighter colours: free darker colours: serving very dark colours: supporting (expert advice)

#### **E E E E E E E E**

|   |                | real       | planned   |                     | years      | weeks      | days     | hours      | minut | ∋s           | Current c         | ustomer populat  | ion:     |          |        | 8000      |           |        |
|---|----------------|------------|-----------|---------------------|------------|------------|----------|------------|-------|--------------|-------------------|------------------|----------|----------|--------|-----------|-----------|--------|
| Average arrival rate per ho               | our:           | 73         | (73)      | Runtime:            | 0          | 21         | 0        | 5          | 52    |              |                   |                  |          |          |        |           |           |        |
| Customers in store: 27                    | 7              |            |           | Overall custo       | mers:      |            |          | 86255      | 100 % |              |                   |                  | Transac  | tions:   |        | 29101     |           |        |
| - browsing: 9                             | ſ              |            |           | - leave happy       | (transa    | tion or re | efund):  | 29101      | 34 %  | *1           | *2                |                  | Av. Tra  | nsaction | [£]:   | 149.7     |           |        |
| - seeking help: 0                         | Ī              | 3          | 8         | - leave not w       | aiting fo  | r normal ł | nelp:    | 2464       | 3 %   | 19921        | 12 %              |                  | Sales [£ | ];       |        | 4,356,4   | 20        |        |
| - queuing for help: 0                     | Ī              |            | Ő         | - leave not w       | aiting fo  | r expert ł | nelp:    | 826        | 1 %   | 1907         | 43 %              |                  | Missed   | [£]:     |        | 8,551,9   | 12        |        |
| - standard:                               | C              | )          |           | - leave not w       | aiting to  | pay:       |          | 10855      | 13 %  | 39001        | 28 %              |                  |          |          |        |           |           |        |
| - expert:                                 | C              | )          |           | - leave witho       | ut findin  | g anythin  | g:       | 42982      | 50 %  |              |                   |                  |          |          |        |           |           |        |
| - refund author.:                         | C              | )          |           | - leave unhap       | opy (no i  | efund):    |          | 0          | 0%    | Custom       | ers left:         |                  | 86228    |          | 477406 |           |           |        |
| - getting help: 7                         | [              |            | Ū         |                     |            |            |          |            |       |              |                   |                  | *3       | 100 %    | *4     | *5        | 100 %     | *6     |
| - standard:                               | 7              | 7          |           | Till queue ler      | ngth: me   | an: 3.78;  | max: 13  | 7.0        |       | - satisfie   | ed (> 0):         |                  | 61697    | 72 %     | 518960 | 35188     | 41 %      | 10156  |
| - expert:                                 | Ċ              | )          |           | Normal help (       | queue le   | ngth: me   | an: 1.25 | 5; max: 14 | 4.0   | - don't      | know (= 0):       |                  | 10574    | 12 %     |        | 40652     | 47 %      |        |
| - refund author.:                         | C              | )          |           | Expert help (       | queue le   | ngth: mea  | an: 0.08 | ); max: 4. | 0     | - not sa     | tisfied (< 0):    |                  | 13957    | 16 %     | -41554 | 10388     | 12 %      | -26726 |
| - wait at till: 8                         | [              |            |           |                     |            |            |          |            |       | Overall i    | refunds:          |                  | 0        | 100 %    |        |           |           |        |
| - to pay:                                 | 8              | 3          |           | Overall Satisf      | action Le  | vel Index  |          | 477406     |       | - refunc     | ls accepted:      |                  | 0        | 0%       |        |           |           |        |
| - for refund:                             | 0              | )          |           | - shopping:         |            |            |          | 477406     |       | - refund     | ls denied:        |                  | 0        | 0%       | *1     | *2        |           |        |
| - served at till: 3                       |                |            | 8         | - refund:           |            |            |          | 0          |       | - leave i    | not waiting for r | efund decision:  | 0        | 0%       | 0      | 0%        |           |        |
| - to pay:                                 | 3              | 3          |           |                     |            |            |          |            |       | - leave i    | not waiting for a | uthor. decision: | 0        | 0%       | 0      | 0%        |           |        |
| - for refund:                             | Ç              | )          |           |                     |            |            |          |            |       | Overall      | decisions by cash | ier:             | 0        |          |        |           |           |        |
|   |                |            | Importar  | nt parameters:      |            |            |          |            |       | Overall      | decisions by auth | norised person:  | 0        | -        | 23     | 0,0       |           |        |
| Finite population:                        |                |            | - Replica | tion number:        |            |            |          | 3          |       |              |                   | 1 served 255     |          |          |        | 1         | 11 served | 0      |
| <ul> <li>shopping enthusiasts:</li> </ul> | 4              | 100        | - Empow   | erment level of     | f cashier  | for refund | ts:      | 0.7        |       |              |                   | 2 served 435     |          |          |        | 10        | 12 served | l O    |
| - solution demanders:                     | 3              | 3200       | - Probab  | ility that refund   | is grante  | ed by casł | nier:    | 0.8        |       |              |                   | 3 served 265     |          |          |        | 6         | 13 servec | lo     |
| <ul> <li>service seekers:</li> </ul>      | 3              | 3200       | - Probab  | ility that refund   | is grante  | ed by auti | noriser: | 0.7        |       | 4 served 164 |                   |                  |          |          | 10     | 14 served | 10        |        |
| - disinterested shoppers                  | : 4            | 100        | - Probab  | ility that staff st | ay with    | customer   |          | 0          |       | 5 served 74  |                   | 5 served 74      |          |          |        | 6         | 15 servec | lo     |
| <ul> <li>internet shoppers:</li> </ul>    | 8              | 300        | - Points  | required to bec     | ome an     | expert:    |          | 100000     |       |              |                   | 6 served 47      |          |          |        | 35        | 16 servec | l O    |
| iptNumBroactiveOpportu                    | inity          | . 0        | - Word o  | of mouth adopt      | ion fracti | on:        |          | 0.5        |       |              |                   | 7 served 25      |          |          |        | 6         | 17 servec | 10     |
| intriumProactiveOpportu                   | anity<br>inity | 20741      | - Word o  | of mouth contai     | t rate:    |            |          | 0          |       |              |                   | 8 served 17      |          |          |        | 35        | 18 served | 10     |
| intSumEustomoreDickod                     | Droo           | ctivoly: 9 | 740       |                     |            |            |          |            |       |              |                   | 9 served 10      |          |          |        | 9         | 19 servec | lo     |
| incouncustomersPickeuk                    | TUd            | cuvely, o  |           |                     |            |            |          |            |       | 1            |                   | 10 served 11     |          |          |        | 1         | 20 served | 0      |
|   |                |            |           |                     |            |            |          |            |       |              | E0.096 100        | 006              |          | 0        | 50.0%  | 100.09    | 6         |        |



- Real world (practical)
  - Staffing levels
  - Staff autonomy (refund, learning)
  - Staff training requirements
- Abstract (theoretical)
  - Extreme populations (customer types)
  - Level of detail (noise vs. noise reduction mode)
  - Different forms of customer pool implementations
  - Advertisement through spread of the word of mouth
- Validation
  - Testing parameters





## Case Study II

(For more details see Zhang et al 2010)

A non-queuing system





#### Context

- Office building energy consumption
  - We focus on modelling electricity consumption
  - Organisational dilemma
    - Need to meet the energy needs of staff
    - Need to minimise its energy consumption through effective organisational energy management policies/regulations
- Our goal
  - Test the effectiveness of different electricity management strategies, and solve practical office electricity consumption problems





#### Context

• Four elements of office energy consumption:







- We distinguishing base appliances and flexible appliance
  - Examples for base appliances: Security cameras, information displays and computer servers, refrigerators
  - Examples for **flexible appliances**: Lights, desktop computers, printers
- The mathematical model
  - Ctotal = Cbase + Cflexible
    - where  $C_{flexible} = \beta_1 C_{f1} + \beta_2 C_{f2} + ... + \beta_n C_{fn}$
    - and Cf1 ... Cfn = maximum electricity consumption of each flexible appliance
    - and  $\beta_1 \dots \beta_n$  = parameters reflecting the behaviour of the electricity user  $\beta$  close to 0 = electricity user switches flexible appliances always off
      - $\beta$  close to 1 = electricity user leaves flexible appliances always on
  - Ctotal = Cbase + ( $\beta_1^*C_{f1}$ +  $\beta_2^*C_{f2}$ + ... +  $\beta_n^*C_{fn}$ )





- Electricity consumption (case study)
  - Base electricity consumption: security devices, information displays, computer servers, shared printers and ventilation systems.
  - Flexible electricity consumption: lights and office computers.
- Current electricity management technologies (case study)
  - Each room is equipped with light sensors
  - Each floor is equipped with half-hourly metering system
- Strategic questions to be answered (case study)
  - Automated vs. manual lighting management
  - Local vs. global energy consumption information





- Knowledge gathering
  - Consultations with the school's director of operations and the university estate office
  - Survey amongst the school's 200 PhD students and staff on electricity use behaviour (response rate 71.5%)
- User stereotypes
  - Working hour habits
    - Early birds, timetable compliers, flexible workers
  - Energy saving awareness
    - Environment champion; energy saver; regular user; big user





• Details of rooms and electric equipment

| Item                           | Number |
|--------------------------------|--------|
| Rooms                          | 47     |
| Lights                         | 239    |
| Computers                      | 180    |
| Printers                       | 24     |
| Information Displays           | 2      |
| Maximum Number of Energy Users | 213    |

- Entities to be considered
  - Energy user agent (proactive)
  - Computer agent (passive)
  - Light agent (passive)
  - Office agent (passive)





Conceptual model







- Energy user agent
  - Proactive





- Computer agent
  - passive

- Light agent
  - passive

- Office agent
  - passive









| 🎇 AnyLogic University [EDUCATIONAL L | USE ONLY]                  |   |                      |  |  |  |  |  |
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|                                      |                            |   | Port                 |  |  |  |  |  |
|                                      | Boundaries of office       | CalculateEnergyConsumption fullyInUse partlyInUse   |                      |  |  |  |  |  |
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49

168.4 sec



- Experiment 1
  - Validation (comparison of simulation and empirical results)







- Experiment 2
  - Comparison of two different lighting management strategies
    - Automated lighting management strategy: Lights in an office are off 20 minutes after the last occupying electricity user agent leaves
    - Staff-controlled lighting management strategy: Lights in an office might be switched off by the last occupying user (based on a probability)
      - Depends on the user energy saving awareness
      - Depends on the level of interaction between users





- Experiment 2
  - Automated vs. staff controlled lighting management with low level of electricity user interaction







- Experiment 2
  - Automated vs. staff controlled lighting management with high level of electricity user interaction





#### Conclusions

- Agent-based modelling is getting more fashionable in OR
  - Many software developers started to integrate agent like intelligent objects into their simulation products
- There is still a need to formalise ABM in OR
  - Development process
  - Validation process
- There is a lack of re-usable components or agent templates
- There are still no OR ABM books or courses available
- From academia to business: What is needed?
  - Clients should be involved in the whole process





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